

DEVENEZ COMPETITIFS EN TOUTE SECURITÉ !



ROQUETTE

Offering the best of nature™

RETOUR D'EXPERIENCE SOCIETE ROQUETTE

PHILIPPE PRUVOST

LE 18/11/2020



A GLOBAL LEADER OF PLANT-BASED INGREDIENTS



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WE ARE A GLOBAL PLAYER

Our Ambition : Unlocking the potential of nature to offer the best ingredients for food, nutrition and health markets.

100+

Countries served by ONE
Global Commercial
Network

5,000+

Customers

86

Years of industrial and
operational excellence

8,670

Employees

45+

Nationalities

25

Industrial sites

40

Patents/year

€3.7BN

Turnover

300+

R&D workforce

KEY MARKETS

Biopharma



Pharma and
Nutraceuticals



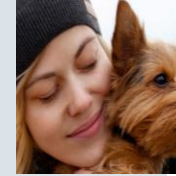
Cosmetics



Food and
Nutrition



Animal
Nutrition



Industries



High quality ingredients for a healthier lifestyle

Plant-based
proteins for all

Orodispersible
pharma solutions

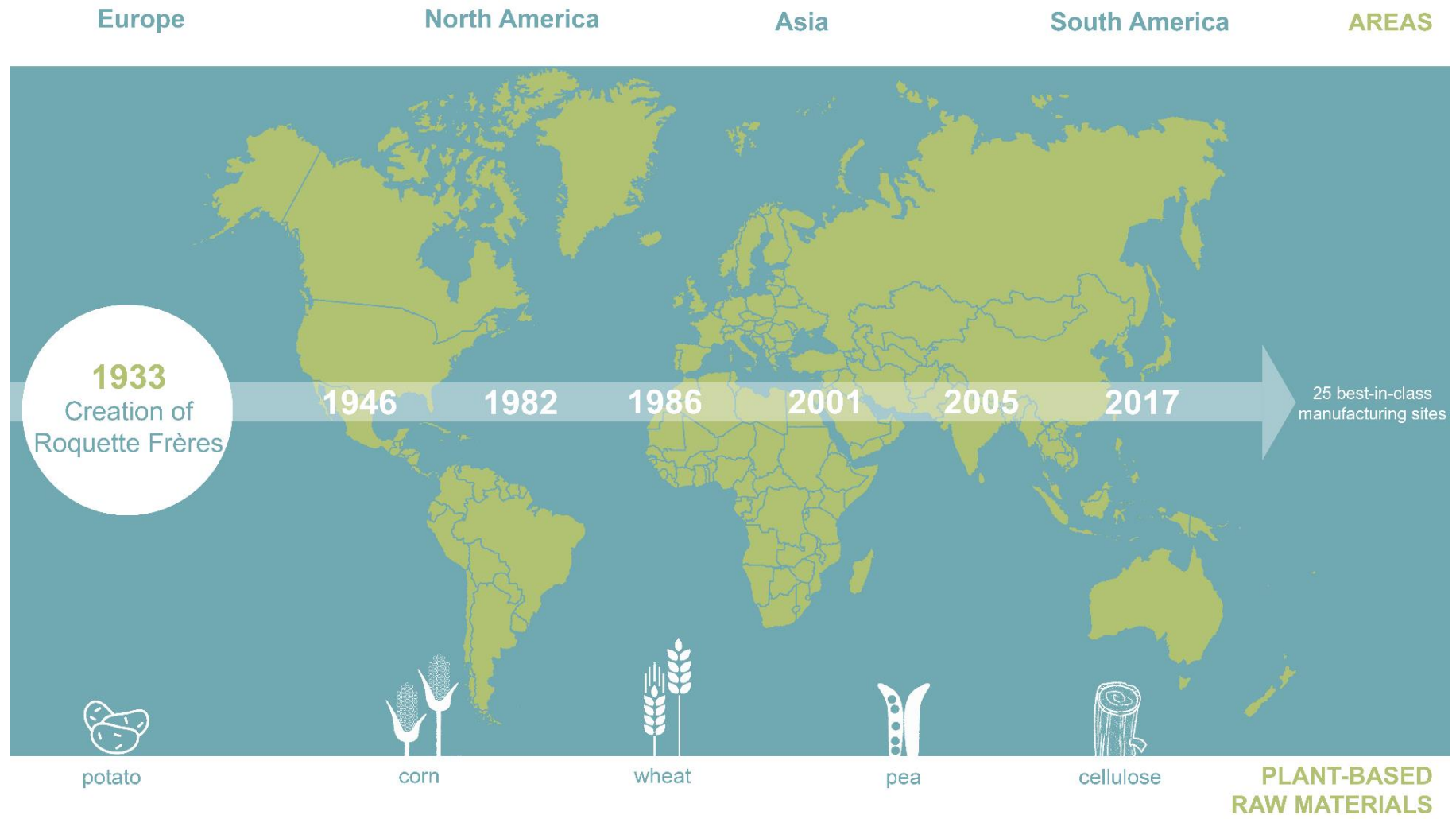
Nutritional
solutions for pets

Roquette Beauté,
all about skin
health and nutrition

Ingredients to
support nutrition

Innovations for
industrial markets

A STRONG GLOBAL MANUFACTURING CAPABILITY



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BEYOND THIS PROGRAM: KEY SUCCESS FACTORS AND RISKS

RISKS

- Rigor to keep standards and avoid local requests
- Involvement of sites
- Change management to implement security culture
- Third parties connection

KEY SUCCESS FACTORS

- A clear governance (sponsor , GPL , committee, IT & OT , Group Security, steering committee ...)
- Program & project management
- A CORE MODEL with standard architecture, software, tools
- An industrialization of the project for roll out (time, costs optimization)
- A Corporate administration on OT to build, manage standards and animate the network
- Local administration with identified resources
- Training and skills in each plants on OT technicians teams
- IT and OT synergies
- A real cybersecurity culture
- Run mode to be integrated after the project (people, workload , costs , level of escalation on issues ...)



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